# TechRevolution 2.0. - The Final Transfer Report

Each Transfer Network Partner will produce a Final Transfer Report at the end of the project. The purpose of this document will be to capture the key learning points emerging from the overall network experience. It can draw upon the other products – e.g. meeting materials, notes and thematic articles - to provide a record of the learning journey and an overview of the transformation that has taken place.

This learning and transformation will have taken place on different levels. URBACT identifies three levels with a local dimension: individual, institutional and city level. Beyond this is the transnational learning that takes place at network level, discussed in the previous section.

A proposed format, together with key questions, is set out in the table below.

Please complete a draft of this report ahead of our calls on 10 and 17 October.

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| **City name:** | |  | |
| **Section** | **Relevant questions** | **Sources** | **Your inputs / thoughts** |
| Introduction |  |  |  |
| Our starting point | What were the key characteristics in our Transfer Plan? What assets/barriers did we have? What were our expectations for the end? | Refer to the Transfer Canvas | City is well developing aviation centre with one of the biggest aviation cluster in central – eastern Poland. 200 thousands of citizens with still increasing number, 40 thousands of students and 5 big universities. High level of Smart City inversions and almost 90% of population satisfied with life quality.  Beside this impressive factors and overall situation of the city, city was not very active in fields of start up creation process and providing relevant support for young entrepreneurs. Low level of interventions and actions focused on local start ups results in low number of creative and innovative business are created with city support. |
| Key learning points for individuals | Who have been the key individual beneficiaries in terms of learning? (Civil servants ? Elected officials? NGOs? Others?)  What have been the key learning points?  (Think about working methods, digital tools, professional development, communication skills etc.) | Draw upon the Transnational Events and the thematic articles | Key beneficiaries in terms of learning were city employees involved directly and indirectly into the project including elected official as city mayor and heads of city departments relevant to transfer process. Other group of beneficiaries were also representatives of institutions involved into ULG works and international visits.  Learning levels   * Methods and mind opening tools * Tools facilitating international cooperation Miro, Basecamp, Google Forms * Learning from exemplary cities in the field of transfer goal (Barnsley, Helsinki, Espoo, Tampere, Bilbao) * New approach into international projects – important conclusion were importance of cross sectoral cooperation in order to achieve true long standing results and wide project goal understanding |
| Key Learning Points for Organisations | Which organisations have been most closely involved?  What have they learned? Have they made any changes – structural, cultural, professional – as a result of this experience? | Regularly check these points in ULG sessions Perhaps organise a focus group at the end to inform this section | Most closely involved into project implementation was city Unit dedicated as project stuff. Additionally, Municipal Center for Innovation Urban Lab which will be the foundation for elements transferred from Good Practise.   * Necessity of cooperation and discussion as many things are happening and overlapping within the city structure what is time and energy consuming and could be efficiently combined and co – created. Monthly meeting will be organised between Investor Relation Office Team and Urban Lab Team to discuss current matters and future plans in order to cooperate and create effect of synergy between both units. * ULG meeting were difficult part to organise and carry on but at the same time it was one of the most effective way to involve city residents into city management process. ULG will be organise every so often after the duration of the project as the great tool to receive feedback from group involved in certain matter organised by the city. * New project application and importance of creation dedicated team to develop it as key factor for efficient results creation |
| Key Learning Points at City Level | Have there been benefits at city level? Have stakeholders worked in new ways? Has the experience led to changes (structural, strategic, operational) at city level? | Regularly check these points in ULG sessions  Perhaps organise a focus group at the end to inform this section |  |
| In terms of the Transfer, what are you most proud of? | Think about the work we have done together over the past 15 months. What stands out in terms of key highlights? | Your own reflections. |  |
| Overall Conclusions on Progress | What progress has been made in adapting and transferring the Good Practice? How does this compare to your initial expectations? What supported/obstructed the process? What did we learn from this? | To be covered in the final ULG Reflections/Focus Group session. |  |